FY 2022-23 Budget Development Update

May 26, 2022



Today's Agenda:

General Fund

- Current Year Projections
 - Revenues
 - Expenditures
- FY 22-23 Projections
 - Revenues (including user fees)
 - Expenditures
- Service Enhancements/Cost Drivers

Water Resources

- Rate Proposal
- Cost Drivers
- Capacity Review

Looking Ahead: June 9

Compensation

- Market Adjustments
- Merit Increases
- Compression

Other Funds

- Nussbaum
- Transit
- Coliseum

Capital Improvements Program

Looking Ahead: June 14

Economic Development

- Incentives
- ED Appropriations included in the Operating Budget

Other Topics Requested by City Council

General Fund FY 2021-22 Projections

| in millions | Revised Budget | Projections |
|------------------------------|----------------|-------------|
| Revenue | \$324.2 | \$332.6 |
| Property Tax | \$181.1 | \$182.5 |
| Sales Tax | \$67.6 | \$76.8 |
| State Shared | \$22.9 | \$22.1 |
| Other | \$52.6 | \$49.2 |
| Fund Balance | \$14.7 | \$14.7 |
| Total including fund balance | \$338.9 | \$347.3 |
| Expenditures | \$338.9 | \$332.0 |
| Personal | \$201.8 | \$196.8 |
| M&O | \$93.4 | \$89.5 |
| Capital | \$1.3 | \$1.3 |
| Transfers | \$42.4 | \$42.4 |

| Projected Surplus | \$0.6 |
|-------------------|-------|
| | |

FY 2022-23 Budget Development General Fund

(in millions)

Total General Fund Budget

\$377.4M

- \$44.9M, or 13.5% increase over FY 21-22 revised budget
- General Fund designated tax rate 61.75 cents, 0.31 cents decrease
 - Total tax rate remains 66.25 cents

Primary Cost Drivers

| | (in millions) |
|-------------------------------|---------------|
| Debt Service | \$12.4 |
| Compensation Adjustments | \$5.6 |
| Facility Maintenance | \$5.1 |
| Additional Positions | \$4.7 |
| Supply and Contract Costs | \$4.1 |
| Economic Development Support | \$3.2 |
| Parking Debt Support | \$3.6 |
| Vehicles and Equipment | \$3.0 |
| Solid Waste Services | \$2.1 |
| Gateway Corridor Improvements | \$1.0 |
| | \$44.8 |

FY 2022-23 General Fund Revenues \$377,375,651

| | Sales Tax \$74.1 20% | | ntergov 533.1 9% |
|-----------------------------|---------------------------|-------------------|-----------------------|
| | | | Transfers \$6.4 |
| Property Tax \$226.7 60% | User Charges \$23.1 6% | Other \$8.6 2% | Fund Balance \$5.5 |

in millions

FY 2022-23 Budget Development General Fund Revenues

Property Tax \$226.7 million

- \$44.3 million, 24.3% higher than current year revised budget
- Projected valuation of \$36.8 billion, 24% increase over current year estimates

Sales Tax \$74.1 million

- \$6.1 million, 9%, higher than revised FY 21-22 budget
- Projected to be similar to FY 21-22 estimates
 - \circ $\,$ Includes decrease of \$2.5 million to support Transit Fund
 - Total Sales Taxes = \$76.6 million

Intergovernmental \$33.1 million

- \$575,000, 1.8%, increase from current year revised budget
- Electric utility, natural gas, and others projected to have limited or negative growth
 Continued impact pandemic and weather impacts
- ABC Profit Distribution projected to remain at \$5.2 million

FY 2022-23 Manager's Recommended Budget Revaluation and Tax Rates

Total Assessed Values

\$36.8 billion projected

• 23.8% approximate increase in value from FY 21-22 due to revaluation

Total Tax Rate Changes

| | | Revenue Neutral | | Recommended | Above | Change from |
|---------------|---------------------|------------------------|--------|-------------|-------|--------------|
| | Current Rate | Tax Rate | Change | Rate | RNTR | Current Rate |
| General Fund | 62.06 | 51.11 | -10.95 | 61.75 | 10.64 | -0.31 |
| Nussbaum Fund | 0.69 | 0.57 | -0.12 | 1.00 | 0.43 | 0.31 |
| Transit Fund | 3.50 | 2.88 | -0.62 | 3.50 | 0.62 | 0.00 |
| | 66.25 | 54.56 | -11.69 | 66.25 | 11.69 | 0.00 |

FY 2022-23 Manager's Recommended Budget Revaluation and Tax Rates

Property Tax Estimates

• City property taxes only at recommended rate

| Home Value | | Current | City Pr | operty |
|------------|---------|----------|------------|--------|
| Pre- | Reval | Tax Rate | Rate Taxes | |
| \$ | 100,000 | 66.25 | \$ | 663 |
| \$ | 200,000 | | \$ | 1,325 |
| \$ | 250,000 | | \$ | 1,656 |
| \$ | 300,000 | | \$ | 1,988 |

| e Value r Reval ^{0.0%)} | Proposed Tax Rate | Total Tax R After | • | Annu Diffei | | Mont Diffe | thly rence |
|--|----------------------|-------------------------|-------|----------------|-----|---------------|---------------|
| \$ 130,000 | 66.25 | \$ | 861 | \$ | 198 | \$ | 17 |
| \$ 260,000 | | \$ | 1,723 | \$ | 398 | \$ | 33 |
| \$ 325,000 | | \$ | 2,153 | \$ | 497 | \$ | 41 |
| \$ 390,000 | | \$ | 2,584 | \$ | 596 | \$ | 50 |



Council Work Session 5/26/22

FY 2022-23 Budget Development User Fees

Field Operations

- Over \$2.1 million in operational and contract cost increases

Solid Waste Availability Fee

• \$2.50 per month to \$3.50 per month

Household Hazardous Waste Fee

• \$0.60 to \$0.97 per month

Commercial Recycling Fees

- Increase \$15 per dumpster per frequency
- Cost recovery driven

Cart Roll-back Fee: \$25

FY 2022-23 Budget Development User Fees

State Mandated Fire Inspections

- Implements a cost recovery model and comparable fees
- Revenues support future staffing increases to meet inspection demand

| | Up to 499 sq. ft. | \$55 | | |
|--------------------------|-----------------------------------|---------------|-----------------------|--|
| | 500 – 2,499 sq. ft. | \$75 | | |
| | 2,500 – 9,999 sq. ft. | \$100 | | |
| | 10,000 – 49,999 sq. ft. | \$150 | | |
| | 50,000 – 99,999 sq. ft. | \$250 | | |
| | 100,000 – 149,999 sq. ft. | \$350 | | |
| Occurrencies | 150,000 – 399,999 sq. ft. | \$450 | Devlassetien | |
| Occupancies | 400,000 – 499,999 sq. ft. | \$550 | Per Inspection | |
| | 500,000 – 599,999 sq. ft. | \$650 | | |
| | 600,000 – 699,999 sq. ft. | \$750 | | |
| | 700,000 – 799,999 sq. ft. | \$850 | | |
| | 800,000 – 899,999 sq. ft. | \$950 | | |
| | 900,000 – 999,999 sq. ft. | \$1,050 | | |
| | 1,000,000+ sq. ft. | \$1,150 | | |
| | Residential units up to 15 | \$35 | Per inspection | |
| Residential / Apartments | Residential units greater than 15 | \$2.30 | Per unit / inspection | |
| Residential / Apartments | Desidential high views | Veries | Refer to occupancy | |
| | Residential high-rises | Varies | sq. ft. pricing above | |
| Session 5/26/22 | | DATA INFORMED | | |

FY 2022-23 Budget Development User Fees

Development Services

Cost Recovery Model

- Implemented in FY 16-17 to ensure fees increased gradually with costs
- 80% cost recovery for services
- 25% increase cap

New Fees

- Additional Site Plan Submittals
 - More than 2 revisions
- Collocation of Equipment on Cell Towers
- Annexation Original Zoning

Development Services Positions

- **4 FTEs** Planner, Engineering Tech, Engineering Spec, Engineer, Fire Plans Reviewer
 - Additional position added to Stormwater Fund

FY 2022-23 General Fund Expenditures \$377,375,651



in millions

Council Work Session 5/26/22



FY 2022-23 Budget Development General Fund Expenditures

Salaries & Benefits \$215.7 million

• \$13.9 million, or 6.8%, increase over revised FY 21-22

General Employees

2% market increase and 3% merit

Public Safety (sworn)

3% market increase and 4% merit

Other Compensation Adjustments

- Continued step adjustments for all eligible employees
- Compression and in-range adjustments: \$1.8 million

Benefit Increases

- Retirement contributions increases: \$3 million
- Health and Dental City Contribution: \$700,000

Council Work Session 5/26/22

June 9th Budget Work Session

• Compensation will be discussed in more detail.

FY 2022-23 Budget Development General Fund Expenditures

Maintenance & Operations \$160.3 million

- \$30.8 million, or 23.8%, higher than revised FY 21-22 budget
 - Debt service, Parking Fund Support, supply and contract costs
 - Service enhancement and Position addition related expenses

Transfers to Other Funds: \$26.1 million

- \$11.3 million increase from FY 21-22
 - Facility Maintenance and Capital Improvements: \$6.1 million
 - Parking Fund: \$2.8 million
 - Technology Improvements: \$1.5 million

Debt Service \$40.1 million

- \$13.7million increase over FY 21-22 revised budget
- Issuance of remaining 2016 Bonds totaling \$36 million, proposed \$135 million 2022 Bonds

General Fund Service Enhancement Position Summary

| | Positions | FTEs | Position Value (in millions) |
|----------------------------|---|---------|------------------------------------|
| Public Safety Positions | 8 Patrol Officers, 15 Fire Company, End Gun Violence Coordinator | 24 | \$1,577,719 |
| Development Services | Planner, Engineering Tech, Engineering Spec, Engineer, Fire Plans Reviewer Additional position added to Stormwater Fund | 4 | \$289,728 |
| Organizational Changes | Assistant City Manager, General Services Director Grants Manager and Intergov. Affairs future reclasses | 2 | \$373,087 |
| MWBE Support | M/WBE Specialist | 1 | \$68,200 |
| Parks & Recreation Support | 3 Greenway Maintenance, 2 Asst. Center Supervisor | 5.5 | \$273,494 |
| Other Enhancements | International Support Coordinator | 1 | \$73 <i>,</i> 063 |
| | | 37 FTEs | \$2.7 million |

Police Patrol Positions

\$960,000 – 8 FTEs

- 8 Police Patrol Officers
 - 8 officers and 7 other FTEs added in FY 21-22

Police Take Home Cars

\$1.7 million

- 20 vehicles in FY 22-23
 - \circ 20 vehicles added in FY 21-22

Police Axon Services

\$315,000

- Expansion of Flock, vehicle, and interview camera and
- Expanded training
 - Almost \$300,000 included in budget for base body worn camera contract increases

Fire Company & Contracted Services

\$1.7 million – 15 FTEs

- 9 Firefighters, 3 Fire Engineers, 3 Captains
- \$600,000 Expanded Support from Volunteer Districts
 - \circ $\,$ Provides support for annexation areas

Parks & Recreation

\$470,209 – 5 FTEs

- Assistant Community Center Supervisors 2 FTEs
- Greenway Maintenance Support Team 3 FTEs
 - \circ 5 FTEs added FY 21-22

Community Arts Grants

\$400,000

Cultural Arts Master Plan recommendation for community grants

Facility Maintenance

\$5.1 million

- Major maintenance including roofs, HVAC systems, flooring
- Cultural Arts Center, Central Library, Parks & Rec Facilities, MMOB

Gateway Corridor Improvements

\$1 million

- Corridors of Opportunity
 - o Focuses improvement and economic development to Gateways
 - City funds will leverage private investment

Economic Development Support

\$3.2 million

- Economic Development incentives and investments
- Economic development partner support

Development Services Support

\$394,497 - 4 FTEs

- Fire Review Inspector, Planner, Engineer Tech, Engineer Specialist
 - Additional Engineer in Stormwater Fund

Minority and Women Business Enterprise \$75,000 - 1 FTE

- MWBE Specialist Construction
- Total 2.75 FTEs added, 1.75 added mid-year
- Total budget \$878,000 and 8.75 positions
 - o Organized in the General Services Department to align processes effectiveness

Human Rights International Support

\$94,306 - 1 FTE

• International Support Coordinator and programing

FY 2022-23 Manager's Recommended Budget FY 22-23 Cost Drivers

Supply and Contract Cost Increases

\$4.1 million

- Significant impact on supply costs: fuel, chemicals, materials
- Increased contract costs for services: solid waste services, security, mowing

IT Software & Maintenance

\$1.5 million

• Increased software, operations, and subscriptions costs

Mid-year positions \$630,000

FY 2022-23 Budget Development General Fund Mid-year Position Addition Summary

| | Positions | FTEs | Position Value (in millions) |
|------------------------|--|-----------|------------------------------------|
| MWBE Support | MWBE Executive Admin, Admin Assistant | 1.75 | \$115,434 |
| Financial Services | Financial Analyst, Contracts Analyst | 2 | \$146,126 |
| Organizational Changes | Assistant to the City Manager, Chief Sustainability Officer, ED Grants Analyst, Marketing Coordinator | 4 | \$347,686 |
| Parks & Rec Support | P&R Program Tech | 0.5 | \$24,384 |
| | | 8.25 FTEs | \$633,630 |

FY 2022-23 Manager's Recommended Budget General Fund

Fund Balance Use \$5.5 million

- General Fund Balance Use Goal
 - Less than 1.5% of projected expenditures
- Council Goal 25% Available Fund Balance
 - Limited use of fund balance necessary until goal is met

