

City of Greensboro Meeting Agenda City Council Work Session

Thursday, March 28, 2024, 2:00 p.m.
Plaza Level Conference Room
300 West Washington Street
Greensboro, NC

Greensboro City Council work sessions are available via https://www.greensboro-nc.gov/government/city-council/council[1]meetings, or the live stream on the city's YouTube page, at https://www.youtube.com/user/CityofGreensboroNC.

Any individual with a disability who needs additional information or assistance, please contact the City Clerk's Office at 336-373-2396.

Pages A. Call To Order B. **Presentations** 2 B.1 2024-194 State of Our Parks and Greenways Presented by: Phil Fleischmann, Parks and Recreation Director; ChesKesha Cunningham-Dockery, Parks and Recreation Commission Chair; Shawna Tillery, Planning and Project Development Division Manager. 19 B.2 2024-195 Water & Sewer Utility Policy Presented by: Mike Borchers, Director Water Resources; Chance Sparks, Urban Planning & Design Group Manager; Danny Wilson, Urban Planning Manager; Charles Archer, Vice President.

C. Adjournment



City of Greensboro

Melvin Municipal Office Building 300 W. Washington Street Greensboro, NC 27401

Work Session Presentation

2024-194 State of Our Parks and Greenways

Presented by:

Phil Fleischmann, Parks and Recreation Director; ChesKesha Cunningham-Dockery, Parks and Recreation Commission Chair; Shawna Tillery, Planning and Project Development Division Manager.



Phil Fleischmann, CPRE, Director Greensboro Parks and Recreation Department

Shawna Tillery, Manager, Planning and Project Development Greensboro Parks and Recreation Department

ChesKesha Cunningham-Dockery, Chair Greensboro Parks and Recreation Commission



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01	VALUE OF PARKS AND RECREATION
02	GSO PLANNING INITIATIVES
03	URGENT UNFUNDED MAINTENANCE AND CAPITAL NEEDS
04	GREENWAY PLANNING
05	CONNECTING OUR COMMUNITY
06	FUNDING STRATEGIES
07	PARKS AND RECREATION COMMISSION
08	DISCUSSION





Key Discussion Points

- What future funding strategies would you support or feel warrant further consideration? Which would you not support?
- Do you support the current recommendations of allocating \$2.5 million per fiscal year and increasing rental fees in order to address urgent projects?





Physical and Mental Health

Parks offer spaces for physical activity and has been shown to reduce stress, anxiety, and depression.



Economic Value

Parks and recreational facilities enhance property values and stimulate local economies.





Community Building and Social Cohesion

Parks serve as gathering places where people from diverse backgrounds come



Opportunities

Parks offer educational programs, nature trails, interpretive signage, and outdoor classrooms that promote environmental awareness, ecological literacy, and outdoor learning experiences for people of all ages.



Environmental Benefits

Parks provide wildlife habitat, mitigate urban heat island impacts, improve air quality, and reduce stormwater runoff.



Health Equity and Access to Nature

Parks play a vital role in promoting health equity by providing accessible and inclusive recreational opportunities for all members of society, regardless of age, income, or ability.





Plan2Play

- > Bring up the Basics
- Create a Strong Brand
- > Bring Nature to Our Backyards
- > Strengthen Partnerships
- Create Transformative Programs
- > Create Community Hearts
- > Make Greensboro Accessible
- > Connect the Trail System
- Improve Connectivity to Parks and Community Hearts
- Connect and Empower Individuals Across the Department

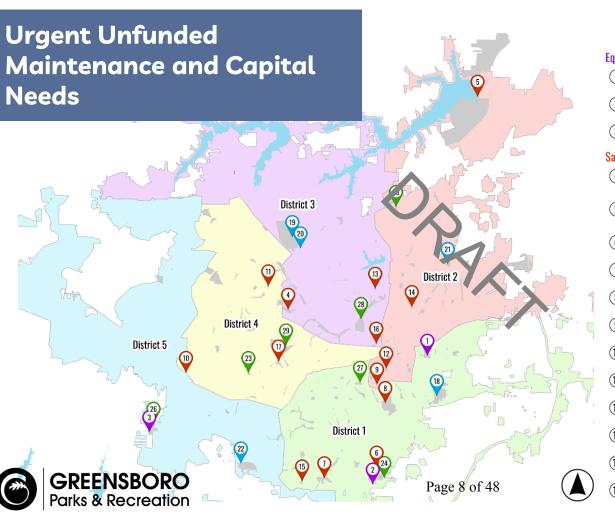
GSO2040

- > Filling in Our Frame /ork
- > Creating Great Place
- Becoming Car Optional
- > Prioritizing Sustainability
- Building Community Connections
- Growing Economic Competitiveness

City Priorities

- Hub of Recreation & Entertainment
- Most Connected City
- Safest City





Equity & Connectivity

- Bingham Park, Parkland Remediation
- Brown Community Park, Property Acquisition
- Griffin Community Park, Property Acquisition

Safety

- The Bog Garden, Boardwalk Replacement
- Lake Townsend Park,
 Dock & Bulkhead
 Replacement
- 6 Brown Community Park, Greenway Improvements
- Thannon Hills Park,
 Greenway Improvements
- B Gillespie Golf Course, Maintenance Building
- Arlington Park,
 Playground Replacement
- Big Tree Way Park,
 Playground Replacement
- (1) Cascade Park, Playground (26) Replacement
- ① Douglas Park, Playground ② Replacement
- 13 Elmwood Park, Playground Replacement
- Rosewood Park,
 Playground Replacement
- 15) Westbury Park, Playground Replacement

- LeBauer Park, Pour in Place Playground Surfacing
- 11) Lindley Pool, Pump Room

Sports Tourism

- Penn Wright Baseball Stadium, Fence
- 19 Stoner-White Stadium, Fence
- 20 Jaycee Park, Parking Lot Improvements
- ②1) Greensboro Sportsplex, Roof
- 22 Hester Park, Tennis Courts

Functionality

- Pomona Park, Adaptive and Inclusive Field
 - Brown Community Park, Parking Lot Restriping
- 25 Craft Community Park, Parking Lot Restriping
- Griffin Community Park, Parking Lot Restriping
- Warnersville Community
 Park, Parking Lot
 Restriping
- 28) Latham Park, Restroom Replacement
- 29 Lindley Park, Restroom Replacement



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- >> Bring up the Basics
- >>> Improve Connectivity to Parks and Community Hearts
- >> Make Greensboro Accessible



- >>> Becoming Car Optional
- >> Building Community Connections
- >> Creating Great Places
- >> Prioritizing
 Sustainability



- >> Hub of Recreation and Entertainment
- >> Most Connected City
- >> Safest City

Parkland Remediation

Cost range: \$24,121,407-\$53,885,998 TBD

Council District: 1









Bingham Park



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- >> Bring up the Basics
- >> Improve Connectivity to Parks and Community Hearts



- Building Community Connections
- >> Creating Great Places
- >> Growing Economic Competitiveness



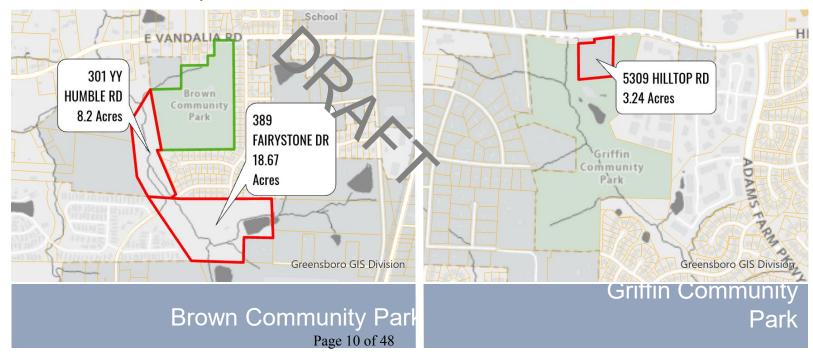
- >> Hub of Recreation and Entertainment
- >> Most Connected City
- >> Safest City

Property Acquisition

Cost: \$1,320,000

Council Districts: 1, 5







₹**2**₹

- >> Bring up the Basics
- >>> Improve Connectivity to Parks and Community Hearts
- >> Make Greensboro Accessible



- >>> Building Community Connections
- >> Creating Great Places
- >> Filling in the Framework



- >> Hub of Recreation & Entertainment
- >> Safest City

Playground Replacement

Cost: \$600,000

Council Districts: 1, 2, 3, 4, 5

- Arlington Park
- Big Tree Way Park
- > Cascade Park
- Douglas Park
- > Elmwood Park
- > Rosewood Park
- > Westbury Park





Douglas Park
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Arlington Park



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>> Bring up the Basics



- >>> Building Community Connections
- >> Creating Great Places
- >> Filling in the Framework
- Scrowing Economic Competitiveness



- >> Hub of Recreation and Entertainment
- >> Youth Sports Capital

Tennis & Pickleball

Cost: \$800,000

Council District: 5

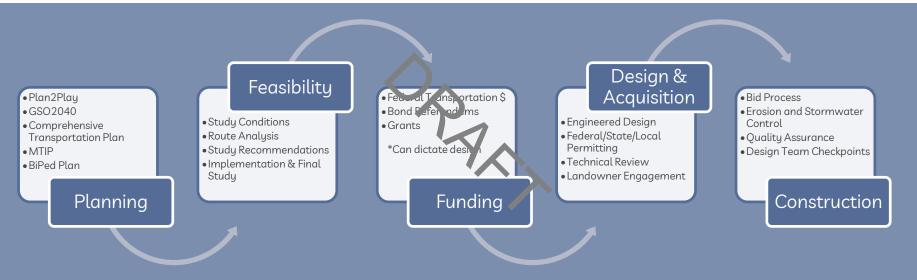




Hester Park

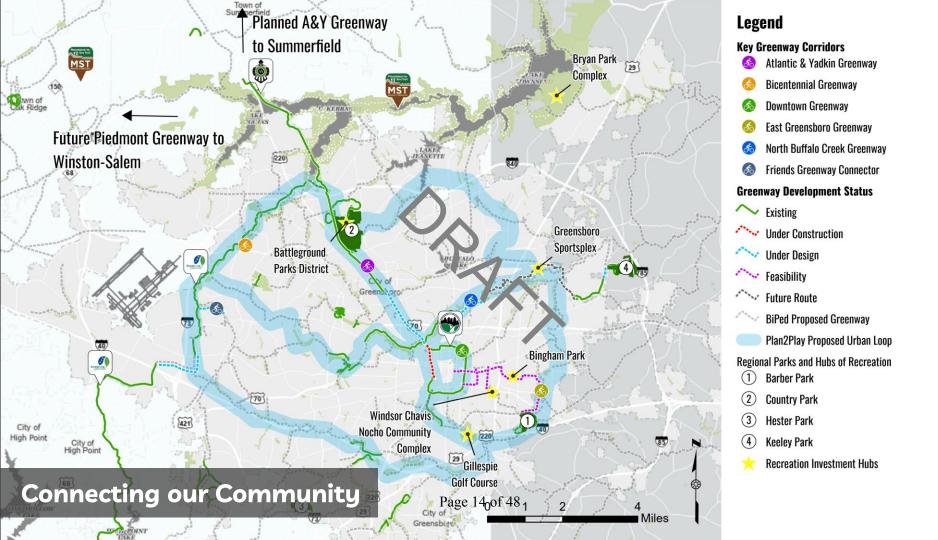
THE ENGLIS

Greenway Planning



Steering Committees • Public Meetings • Pop-up Events • Surveys • Property Owner Engagement





GRANTS & MATCHING FUNDS

 Setting aside matching funds will help staff leverage up to 80% of project cost.

PRIVATE PHILANTHROPY

- > Greensboro Parks Foundation
- Greensboro Beautiful
- > Greensboro Downtown Parks, Inc.

CITY DRIVEN INITIATIVES

- > General Fund appropriations
- > Tax
- Fees/charges
- > Fee In Lieu/Payment in Lieu
- Reinvest revenue from property sales into infrastructure (Mayer Park & Henry Street)

 Debt finance retool
- suance of Mini Bonds

DATA DRIVEN FUNDING STRATEGY

- > Condition/lifecycle assessment
- > Equity
- Engagement
- Geographic Need





Purpose

Nine-member commission serves in an advisory capacity to the Parks and Recreation Department and Greensboro City Council, and as a liaison between these groups and Greensboro residents.

Request

Urgent deferred maintenance and capital needs

Funding request





Discussion

- > What future funding strategies would you support or feel warrant further consideration? Which would you not support?
- > Do you support the current recommendations of allocating \$2.5 million per fiscal year and increasing rental fees in order to address urgent projects?



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City of Greensboro

Melvin Municipal Office Building 300 W. Washington Street Greensboro, NC 27401

Work Session Presentation

2024-195 Water & Sewer Utility Policy

Presented by: Mike Borchers, Director Water Resources, Chance Sparks, Urban Planning &Design Group Manager, Danny Wilson, Urban Planning Manager, Charles Archer, Vice President.



CITY OF GREENSBORO UTILITY EXTENSION POLICY

CITY COUNCIL MEETING

March 28, 2024







1

PROJECT OVERVIEW

2

CURRENT POLICY SNAPSHOT

3

NC COMMUNITY COMPARISON

4

UPDATED POLICY

5

NEXT STEPS

MEETING AGENDA

ORAN

PROJECT OVERVIEW





PROJECT OVERVIEW

- Evaluate current policy
- Compare other NC communities
- Coordinate with City departments
- Draft updated policy



CURRENT POLICY SNAPSHOT





CURRENT POLICY

- Originally adopted in 2012
- References old Water and Sewer Extension Reserve (WSER) and Water and Sewer Service Area (WSSA)
- Mixes information throughout
- Lacking interlocal governmental agreement (ILA) guidance
- Includes detailed specifications that are also contained in engineering design standards
- Doesn't provide clear authority for implementation

City of Greensboro

Policy

Water & Sewer Services "Outside the Corporate Limits"

April 3, 2012

(Amended May 20, 2014, January 1, and June 1, 2023)

Amended 6/1/2023

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NC COMMUNITY COMPARISON





OTHER NC COMMUNITIES









Greensboro's policy has a higher level of detail that, if revised and reorganized, should increase predictability for elected officials, staff administering the policy, and applicants. It is more explicit in its integration of long-range planning.

Limits and Boundaries

- With exception of CFWSA, extensions limited outside city or county (for joint) subject to approval; Charlotte-Mecklenburg allows Director of Utility approval
- Raleigh makes use of a utilities planning area similar to Greensboro, but without tiers.

Comprehensive Plan Use

- Raleigh deploys a "utilities planning area" produced from their plan, like Greensboro, while Charlotte uses their plan to actively inform the CIP to shape development/growth outcomes
- Greensboro is unique in addressing economic opportunity and direct-referencing goals.

Annexation and Feasibility

- Other utilities silent on annexation (often another policy), but in interviews acknowledged they go together. Raleigh requires submission of voluntary petition.
- All require developer to provide feasibility study, in the form of preliminary utilities plans, capacity data for analysis, etc.

ORAF1

OTHER NC COMMUNITIES









Health Hazard

 Except for Raleigh and Cape Fear, other utilities have a public health hazard exemption.
 Winston-Salem appears to take additional step of compelling connection.

Oversizing

- All generally have a version of oversizing similar to
 Greensboro, with some providing variable approaches using multi-year reimbursement and consideration of age of existing pump/main.
- All establish that oversizing most be for amounts beyond minimum line size.

ILAs and Extending into Others

 Charlotte-Mecklenburg is the only other that explicitly discusses extension into other jurisdictions, and have processed several subject to similar standards as any other extension. Others indicated they were addressed on ad-hoc basis.



OTHER NC COMMUNITIES









Fees

 All other providers have some equivalent version of the fees Greensboro charges, though frontage fees may be unique (available data from others not clear)

Constructing System Not Public From Outset

 Raleigh and Cape Fear both allow subject to complying with city design specs.
 Charlotte and Winston-Salem are silent.



UPDATED POLICY





UPDATED POLICY

- Reorganized for better flow
- Provided purpose
- Clarified policy and aligns with current processes
- Provides overview of history
- Clearly identifies roles and responsibilities
- Clearly identifies exceptions, which require City Council approval
- Provides guidance for interlocal government agreements (ILA)

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	Improvements	

PURPOSE

- General information about why the policy exists
- Provides consistency for applicants
- Ensures orderly utility system growth
- Coordinates approach for all City services
- Supports goals from GSO2040
 Comprehensive Plan
- Provides City staff authority to approve extension and connections within policy parameters



Overview and Intent

- Overarching intent for providing water and sewer outside corporate limits
- Remain good stewards of City's finite water resources
- Use utility extensions as a tool to meet other City goals
- Ensure fiscally strong utility enterprise fund
- Align with the City's Vision and Mission
- Remain a major regional partner for mutually beneficial economic development

Vision

"Greensboro will be a community with endless economic opportunities and an exceptional quality of life."

Mission

"...to shape an inclusive future for equitable economic opportunity and sustainable, safe neighborhoods through resident focused services and programs."

HISTORY

- Document historical activity
- Long history of regional partnerships for water and sewer service
- 1968-2012: City-County agreements
- Addresses historic challenges and created a more resilient utility system
- Strategic partnership with Piedmont Triad Regional Water Authority
- Increased Federal and State
 regulatory changes, starting in 2018





GENERAL

- Provides general information
- City Council can grant exceptions to the policy
- Utility work shall be done with City specifications and design guidelines
- All standard procedures are followed for dedication and acceptance
- References Greensboro Randolph Master Agreement terms and conditions





APPLICATION PROCESS

 Annexation Original Zoning **Planning** Depends on ultimate Department extension/connection feasibility Water Resources **Department** Utility extensions and connections

Appeals Process

- Planning Department Decisions: Board of Adjustment
- Water Resources **Department Decisions: Designated Staff**

- Feasibility to serve and capacity
- Oversizing reimbursements

Applicant

 Work with Water Resources Department and Planning Department concurrently



PROCEDURES

- Relies upon GSO2040 Comprehensive Plan Tier Growth Map, which should be updated frequently (annually/biannually)
- Understanding that the Map is general in nature
- Tier 1: can be approved by staff
- Outside Tier 1 with existing utilities: can be approved by staff if an existing system or operational issue is resolved
- Tier 2, Tier 3, or beyond: requires City Council approval
- Oversizing infrastructure guidance

Exceptions: (Do not need Annexation Petition)

- ✓ Public K-12 schools
- ✓ Institutions of Higher Education
- **✓ Airport Exemption Area**
- √ Federal or State-owned property
- ✓ Economic development projects

Exceptions: require City Council approval

ANNEXATION

- Property eligible for immediate annexation: Annexation Petition
- Property ineligible for immediate annexation: Utility and Development Agreement and Petition for Annexation (or interlocal agreement)
- Required for both utility extensions and connections
- Planning Department coordinates annexation review with other City departments



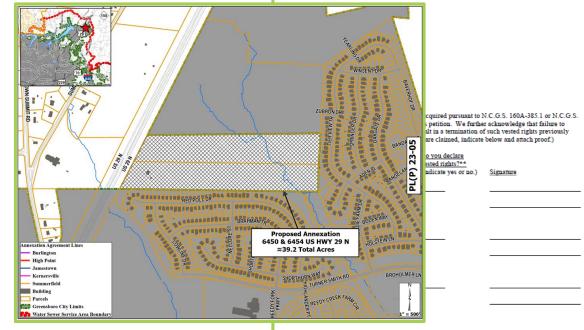
GREENSBORO ANNEXATION PETITION

NNING Date

TO THE CITY COUNCIL OF THE CITY OF GREENSBORO

- CONTIGUOUS: We the undersigned, being all the owners of the real property described in Paragraph 2 below, respectfully request that such property be annexed to the City of Greensboro, pursuant to N.C.G.S. 160A-31. The area to be annexed is contiguous to the City of Greensboro and the boundaries of such territory are described below by metes and bounds:
- NON-CONTICUOUS: We the undersigned, being all the owners of the real property described in Paragraph 2 below, respectfully request that such property be annexed to the City of Greensboro, pursuant to N.C.G.S. 160A-58.1. The area to be annexed is non-contiguous to the City of Greensboro and within an area that the City of Greensboro is permitted to annex pursuant to N.C.G.S. 160A-58.1, and the boundaries of such territory to be annexed are described below by metes and bounds:

(You may print "See Attached" and attach the description.)



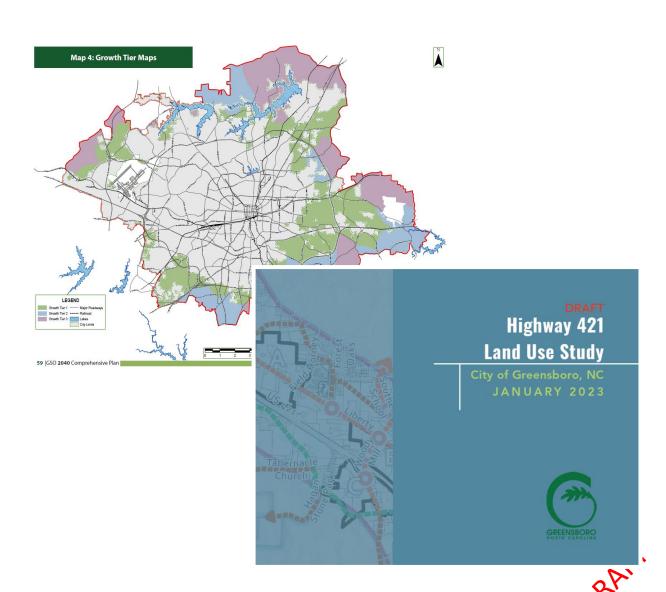
Important: Both husband and wife must sign, if applicable.

**These are a special type of vested rights obtained only after the approval of a "site specific development plan" following a public hearing on that plan. Only a small number of plans have received such an approval.

Date Received:	Received By:

UTILITY EXTENSIONS

- Serve properties outside of locations where utility lines are not available
- Align with growth areas identified in other City-adopted plans
- Capacity determination is made for major extensions by the Water Resources Department
- Applicant coordinates with property owners
- Applicant can install entire system to avoid paying frontage fees



UTILITY CONNECTIONS

- Connections to existing infrastructure that does not require utility extension
- Emergency connections with documentation from County Health Department
- Single-family residence lot or nonresidential principal building existing as of January 1, 2011
- Limited to 1" water line and 4" sewer lateral

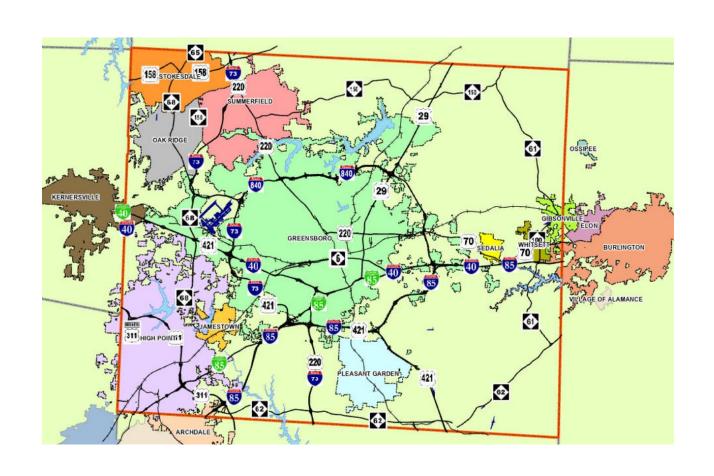


PRIVATE PROPERTY IMPACTS

- Well and Septic: for systems to be used:
 - Avoid impacts and follow separation distance from County Health Department
 - If impacts cannot be avoided, applicant is responsible for all costs to remedy situation
- Private Property
 - Need permission and signed easements to enter/work on property

INTERLOCAL GOV'T AGREEMENTS

- Extensions into other Incorporated Area
- City Council authorization prior to beginning formal drafting process
- Water Resources Department will ensure adequate water and sewer capacity is available
- City Council has discretion when considering to approve an ILA
- Every ILA is different





INTERLOCAL GOV'T AGREEMENTS

- ILA Considerations:
 - Benefit the City financially
 - Equitable treatment of all communities
 - Clearly documented roles and responsibilities
 - Limit direct upfront costs to City
 - Include maintenance and dormancy requirements
 - Create economic development project support
 - Include a non-assignment clause
 - Include easement and public infrastructure dedication process
 - Consider proactive planning efforts that help well-organized future growth



FUNDING, FEES, AND COSTS

- Applicant is responsible for paying for all extensions
- City may participate in oversizing agreements
- All fees shall be paid, including:
 - Water and Sewer Frontage Fee
 - System Development Fees
 - Water Meter Fees
 - Recording Fees
 - Application Fees
 - All other applicable fees



DEFINITIONS

- Defines terms used in the policy
- Includes rules of measurement
- Explains frontage fees and how they are calculated



APPENDIX A

- Example methodology for minimum billing
- Minimum bill to include water and sewer sale costs and all costs of the depreciated infrastructure asset
- Ensures long-term fiscal health for City utilities

Example:

For illustrative purposes only: Assume \$15M of Infrastructure Installed with a useful life of 75 years. Annual depreciated values are (\$15,000,000/75 years) = \$200,000/yr. Minimum Bill Calculation could be determined as follows:

Period	25% of	50% of	75% of	100% of		
	Annual Depreciation	Annual Depreciation	Annual Depreciation	Annual Depreciation		
	Value	Value	Value	Value		
0-24 months	\$50,000	Value	Value	Value		
25-36 months		\$100,000				
37-48 months			\$150,000			
49 months and beyond				\$200,000		
The above serves as the basis for Minimum Billing Calculations						
A. Total Annual Minimum	\$50,000	\$100,000	\$150,000	\$200,000		
Bill						
B. Amount of Water &	\$0	\$0	\$0	\$0		
Sewer Revenues from						
Customers Served by						
Extension						
C. Amount Owed to City of	?	?	?	?		
Greensboro (AB.)						

If B. is greater than A., then the amount of depreciated book value owed to the City of Greensboro is \$0

NEXT STEPS





NEXT STEPS

April – Adoption Process

Future – Use policy to consider utility extension and connection requests

Regularly – Review and update, as needed, the Growth Tier Map

